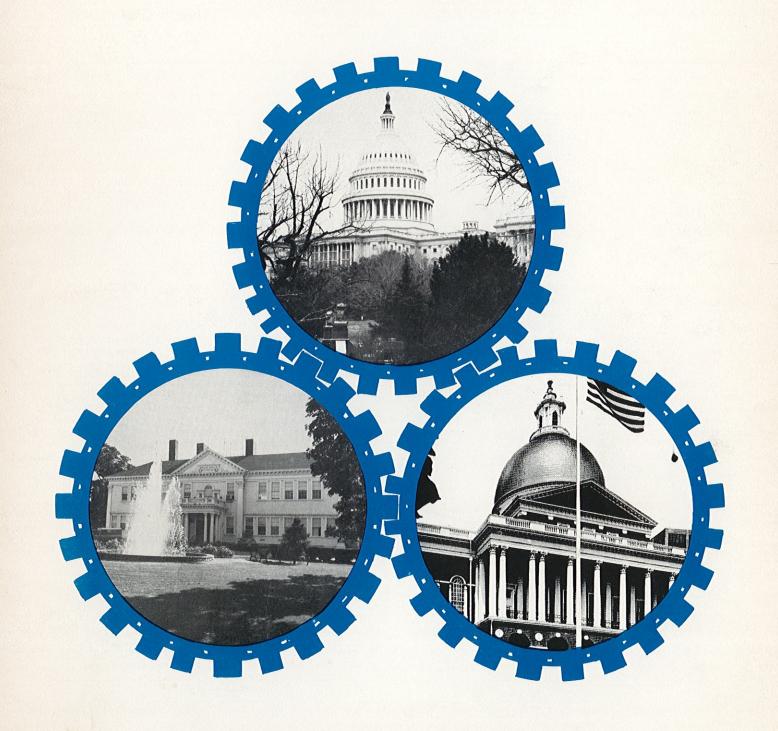


# **ANNUAL REPORT** 1981 - 1982



The Old Colony Planning Council Regional Planning Agency

### OLD COLONY PLANNING COUNCIL

### **OFFICERS**

President Secretary Treasurer Richard H. Chase A. Stanley Littlefield Gregory Collins Easton Abington Plymouth

### COMMUNITY

Whitman

Abington
Avon
Bridgewater
Brockton
East Bridgewater
Easton
Hanson
Kingston
Pembroke
Plymouth
Stoughton
West Bridgewater

DELEGATES

A. Stanley Littlefield John J. DeMarco Anthony P. Anacki James Kassos Robert W. Smith Richard H. Chase Warren Emerson Lawrence B. Westgate Gerard W. Dempsey Gregory Collins Joseph Landolfi

Fred Gilmetti

### ALTERNATES

Roger Moore Carl N. Lundgren

Sylvester Gennaco
David Johnson
Edmund McAdam, Jr.
Jane P. Ninde
Roscoe Cole
William W. Jordan
Ray A. Frieden
Patrick J. Hyland
Doris Haight
Donald P. Snow

### THE OLD COLONY PLANNING COUNCIL STAFF

Daniel M. Crane
Daniel F. Beagan
Francis J. Maher
Linda A. Chute
Pasquale Ciaramella
William C. Dowd
Patricia M. Goggin
Marjorie Hayes
Gail Joubert
Jacqueline Munson
Alice C. Shepard
William T. Steffens
Jacqueline Surette
James R. Watson

Executive Director
Supervisor
Supervisor
Secretary/Receptionist
Planner
Planning Technician
Planner
Senior Aide
Planning Technician
Secretary
Fiscal Officer
Planner
Grants Monitor
Planner

# OLD COLONY PLANNING COUNCIL 9 BELMONT STREET BROCKTON, MASSACHUSETTS 02401

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Cover: Clockwise identification of the photographs beginning at the top:
Capitol Building, Washington, D.C.
State House. Boston. Massachusetts

# Old Colony Geographic Service Area



# OCPC DISTRICT

# A Regional Council

A regional council is a public organization encompassing a regional community; founded, sustained and tied directly to local governments through local and/or state government actions. Through communication, planning, policymaking, coordination and technical assistance, the council serves the local governments and citizens in the region by dealing with issues and needs which cross city, county and in some instances state boundaries. Regional councils serve a region or substate district which consists of a group of neighboring local communities whose residents are joined as a unit economically, socially and geographically.

Regional councils are multijurisdictional and multipurpose organizations with legal status, which are funded in part or in total by member local governments. The governing bodies of councils are for the most part composed of local government elected officials and/or appointed representatives of local communities and state government. Most regional councils provide comprehensive, areawide policy development and planning; coordinate regional functional planning, and arrange for implementation of regional policies.

More than 650 regional councils virtually cover the nation, except for Hawaii, Alaska and certain sparsely populated areas of the Rocky Mountains. The greatest involvement of regional councils is in some of the federally required programs. But many councils also engage in a wide range of nonfederal activities, including services to local governments and their communities. Among these services are circuit riding town and county managers, coordination of car and vanpooling, operation of transit systems, solid waste disposal facilities and industrial parks. Gauged by aggregate expenditures for the nation, the importance of activities in these regional councils ranks as follows: human resources (35%), economic and community development (16%), environment (16%), transportation (14%), land use and conservation (11%), and other (8%).

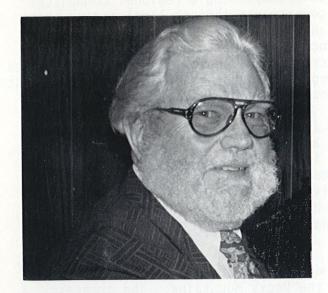
Regional councils may go by many different names, such as regional planning commissions (RPCs), councils of government (COGs), economic and local development districts (EDDs and LDDs). Regardless of their name, they carry out many of the same functions and responsibilities noted above.

Many regional councils serve as A-95 Clearinghouses. These clearinghouses were set up by the Intergovernmental Cooperation Act of 1968 to assure better coordination of federally-assisted projects and to stimulate intergovernmental cooperation in planning and development activities. The system requires the review and comment on applications for federal assistance programs by areawide agencies in metropolitan and rural areas. Many states have adopted similar review and comment procedures.



The above is a reprint of a portion of an article prepared by the National Association of Regional Councils for the reader to better understand the role and responsibility of the Old Colony Planning Council.

# A Message from the President. . .



As the newly elected President of the Old Colony Planning Council I look forward to an interesting and challenging year that will test our ability to adjust to changing times and conditions. The New Federalism proposed to shift the emphasis and responsibility for dealing with many socioeconomic problems to the state and local communities. How we adjust to this shift

of responsibilities in Massachusetts will be of critical importance to insure that problems and conditions such as housing production, unemployment, deterioration of the natural environment and the adequacy of the local infrastructure do not worsen.

In the years that I have been involved as a member of the Council, I have seen it grow in size and effectiveness in undertaking totally new programs and responsibilities. I know the Council has the ability to make the necessary adjustments to respond to new challenges.

It is, therefore, my expectation that we at the Council will be able to adjust our role accordingly and provide the services that our member local communities will require.

I look forward to service as the Council President with great anticipation and with the knowledge that I will have the support of our local officials in carrying out the program of the Council in the coming year.

Sincerely,

Richard H. Chase

Richard H. Chase

# and the Outgoing President

It is with a great deal of pride that I look back on the accomplishments of the last three years in which I have served as President of the Council. During that time I feel we were able to accomplish many important objectives in terms of our program, our staff capabilities and service to member communities. These accomplishments would not have been possible without the complete support and understanding of the members of the Council and our very able staff.



During my tenure as President, the Council moved to new and better quarters at 9 Belmont Street in Brockton. The relocation served to make the Council's day to day operations much smoother and more efficient which increased our ability to serve our member communities.

Another significant accomplishment that was achieved during my term in office was the designation of the Council as an Economic Development District by the Secretary of the U.S. Department of Commerce. This designation was long sought after by the Council as a means of employing federal assistance to overcome the severe unemployment problems of the region. Because of that status many of our member communities received EDA funds for local public works projects, and low interest loans were made available to private firms to grow and expand.

The Council also was designated by the State Secretary of Elder Affairs as the Area Agency on Aging. With this designation, the Council became responsible for the administration of Older Americans Act funds coming into the region and for planning and coordinating services to elder citizens.

These are but a few of the many accomplishments that we were able to achieve during my tenure as President.

In stepping down from the Presidency of the Council I feel that I have charted a good course, and I leave the ship in good stead with an able captain at the helm.

Sincerely, Sward W. Dempsey

# SERVING

# Advisory Committee Provides Direction

The Advisory Committee of the Old Colony Planning Council Area Agency on Aging headed by Mr. Christian Schembri, Director of the town of Plymouth Council on Aging. has provided guidance and direction to the Council on planning, program development, and in allocating funds and making grant awards. The members of the Advisory Committee have devoted thousands of hours of work with no compensation to the program and this is sincerely appreciated by the Council. The Advisory Committee has reviewed the goals and objectives of the program; reordered priorities for the Area Agency; and, has provided the Council with recommendations on all aspects of the pro-

# Mather Elected Chairman of Advisory Committee



L.R. Chris Schembri [Outgoing Chairman] Jack Mather (Incoming Chairman)

# Area Agency on Aging

The Old Colony Planning Council serves as the Area Agency on Aging in planning for and coordinating services for elders in a twenty-three community area of southeastern Massachusetts. Two years ago the Council was vested with this responsibility by the State Department of Elder Affairs and is therefore required to plan for a comprehensive and coordinated health and social ser- on serving the current needs of elder citivice delivery system for the elderly, utiliz- zens. ing funding available under the federal Older Americans Act.

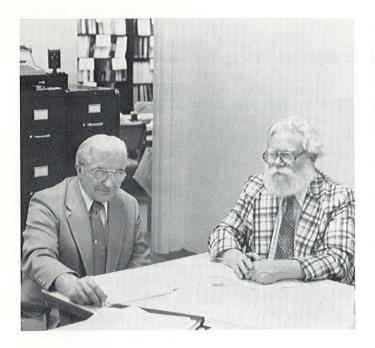
The principal thrust of the Council's Elder Services planning is to provide programs needed by senior citizens in the area to permit them to remain in their homes and thereby avoid unnecessary institutionalization. To insure that the programs funded by the Council as the Area Agency on Aging, are appropriate to the needs of the area's senior citizens, the Council completed a comprehensive in-depth Needs Assessment

which identified the major deficiencies in services for elders in each community and for the entire planning and service district.

The Council used this information in the preparation of the Area Plan with the assistance of the Advisory Committee. Ten goals were established in the plan which focused

Transportation availability and access continued to be one of the major concerns of elders throughout the district. The Councils highly successful "Volunteer Transportation Program", which is used to transport seniors to medical appointments, shopping and for other necessary trips has alleviated the problems of mobility. The program has undergone several expansions since it was first initiated last year and thus far has carried over four thousand clients approximately sixty-five thousand miles.

# SENIOR CITIZENS





# Grants Provided for Elder Programs

The programs funded in the 1982 program year include the following:

Avon Council on Aging

Bridgewater Council on Aging Brockton Area Multi Services Inc. Carver Council on Aging Catholic Charities

Cranberry Area Hospice Program Easton Council on Aging Hanson Council on Aging Massasoit Community College Old Colony Elderly Services

Old Colony Planning Council Plymouth Council on Aging

Plymouth Council on Aging Pembroke Council on Aging Rockland Council on Aging Southeastern Massachusetts Legal Assistance Program Wareham Council on Aging West Bridgewater Council on Aging Blood Pressure Screening and Health Counseling Program Monthly Shopping Bus Program Elderly Nutrition Program Outreach Program Dorn-Davies Senior Center (Brockton) Nutrition Center Construction Funds Home Health Aide Program Hospes Outreach Program Respite Care Program Hospice Program Friendly Visitor Outreach Program Senior Center Program New Life Senior Center Program Emergency Assistance Program Ombudsman Program Volunteer Transportation Program Senior Center Program Ombudsman Program Rent-A-Kid Program Shopping Bus Program Senior Center Program Senior Law Program

Outreach Program Senior Center Program

# HOUSING

# Housing in Short Supply and Expensive

The low levels of housing construction in the last decade have led to a scarcity of available housing nationwide. Prospective home buyers are finding that the selection is especially limited in the northeast section of the country.

The Census Bureau reports that the 1980 national vacancy rate for homeowner housing was 1.8%. (A vacancy rate of 3-4% in the housing market is healthy as it allows for mobility and choice). Four northeastern states have the lowest vacancy rates in the nation. Connecticut and New York had 1.2% each, followed closely by Rhode Island, 1.1%. The lowest rate of all the states was 1.0% in Massachusetts.

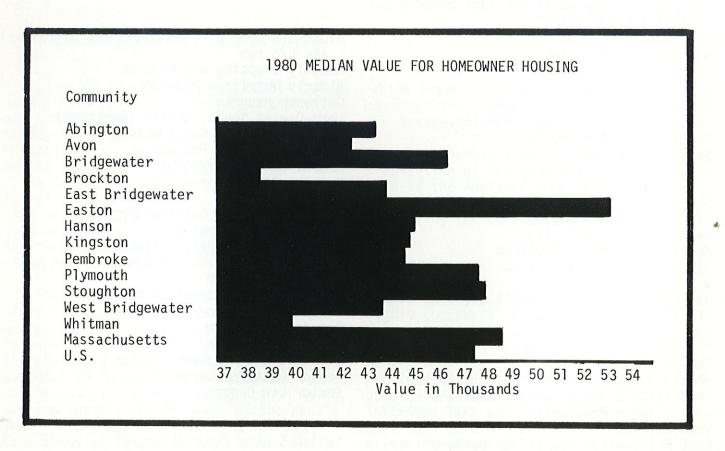
There were fewer persons per household and a greater number of households counted in 1980, generating a greater need for

housing for the population. Although the household population was up only 1.0% over the last 10 years, the total number of households increased by 15.5%.

Plymouth ranked 9th in the state in comparative growth rate for housing from 1970-80 and showed an increase of 93.0%.

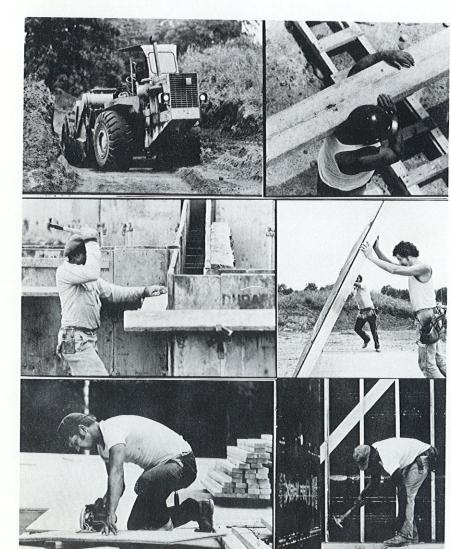
The median value of homeowner housing in Massachusetts was \$48,500 in 1980, up 135.4% from 1970. This compares with \$47,200 for the nation and an increase of 177.6% from 1970.

The 1980 median value for owner-occupied housing in the OCPC district ranged from \$38,200 in Brockton to \$53,000 in Easton. An average of the median values of homeowner housing in OCPC communities was \$44,114.



# AHOP Status in Doubt

Housing Advisory Committee members learned late this year that the Areawide Housing Opportunity Plan (AHOP), a two year effort by OCPC, may be in jeopardy due to a change in federal policy. The AHOP which was approved by a majority of OCPC communities is a plan that once approved becomes the basis for housing allocations for the region. The Housing Advisory Committee, whose status is also in doubt due to a cutback in federal funding, is comprised of elected and appointed officials from each of the communities in the OCPC region. The members have been meeting monthly to discuss and advise the OCPC on matters concerning the allocation of housing in the area. It is anticipated at this time that the Committee, under the direction of Jack Mather (Brockton Housing Authority) as Chairman and Charles Pace Whitman Housing Authority) as Vice-Chairman, will continue to function.







# Census Information Available

Information from the 1980 census has begun to arrive and is being processed into a readable form. As the jumble of figures gets sorted out, comparisons and analysis of changes can be made between 1970 and 1980.

The charts and tables in OCPC's reference volume of statistical data respond to the many requests received during the year for socio-economic information. Included is information on minorities, population growth trends, population density, housing, and residential land use. So far, all of these have been updated. Some data has also been received from the Division of Employment Security, and tables on the manufacturing/non-manufacturing employment sectors, annual wages paid by local firms, number of employees by employment sector are current.

Data for the income and economic characteristics of the population are not expected until late fall.

# THE ENVIRONMENT

Water Supply

The large amount of rain received by the area this spring was a welcome relief in alleviating the extremely critical water supply problem in southeastern Massachusetts. Area communities were relieved by summer's end to find Silver Lake at a normal level compared to low levels of minus eighteen feet that had prevailed for most of the preceding year. Through intensive water conservation efforts and the diversion of water from Monponsett Pond and Pine Brook, the water shortage situation for Brockton eased. The Council again provided water conservation flyers to those communities wishing to distribute them with water bills. Major long-range planning efforts directed toward resource allocation are needed if the problem of water supply is to be solved.

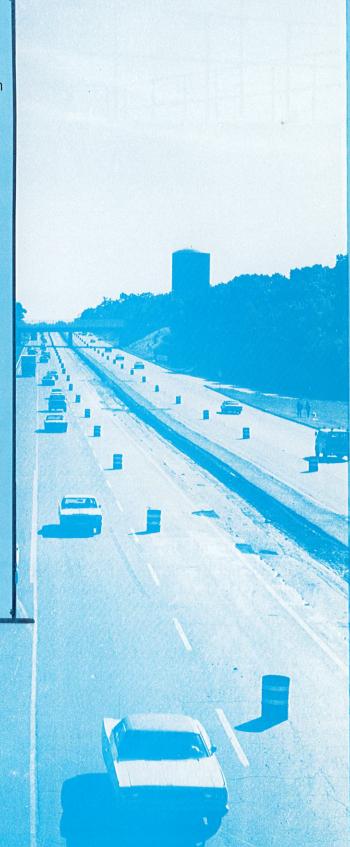
The Old Colony Planning Council this year endorsed the regional Transportation Element of the State Implementation Plan (TESIP) for Air Quality.

The plan was required because the 1979 submission of the TESIP showed that the region might not be able to meet the National Ambient Air Quality Standards by the 1987 deadline. In order to avoid the sanctions that might be imposed, the Council examined a range of Reasonably Available Control Measures (RACM's) which are transportation projects with air quality benefits. These projects, which included private car restrictions, carpooling, traffic flow improvements and other types of projects, were examined to identify both the air quality as well as other impacts.

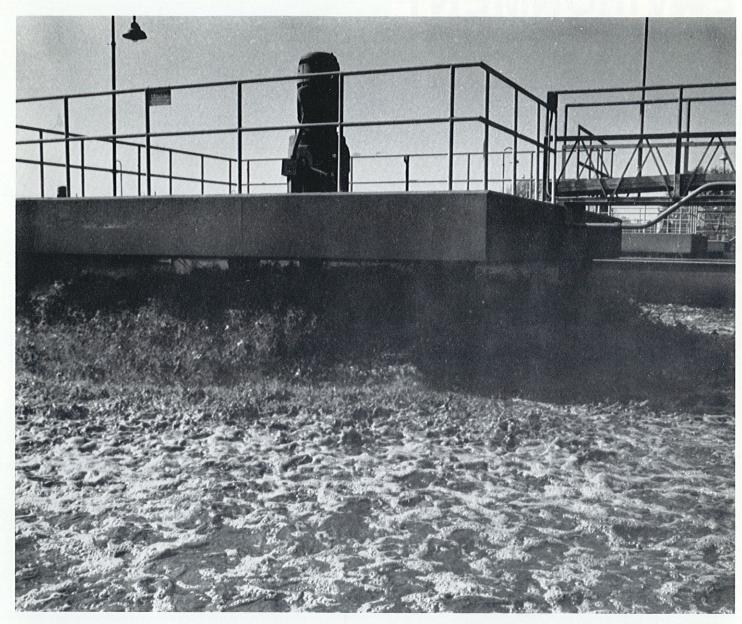
Concurrently, the State Department of Environmental Quality Engineering was examining the impact of control on stationary industrial sources of air pollution, as well as state and national programs for reducing automobile emission. The state is also determining what levels of reduction in air pollution would be needed to bring Massachusetts in compliance with the Clean Air Standards.

It was found that by continuing current controls on industry; by continuing the production of cleaner new cars as required by federal law; and by adopting a statewide inspection and maintenance program on the pollution controls of existing cars, air pollution would be reduced so that sanctions would not have to be imposed.

Air Quality



# Septage Management



The closing of the Brockton Sewerage Treatment Facility to septage haulers in the OCPC area was a major environmental concern during this past year. The problem of disposing septage generated by area communities will remain with us during the coming year.

The communities of the Old Colony Planning area have utilized the Brockton facility for the proper treatment and disposal of septage. However, due to the construction of the 40 million dollar upgrading and expansion program, and because of the polluted state of the Salisbury Plain River, the Brockton plant has been closed to septage haulers since September of last year. It

is not expected that the plant will be open to the haulers before the summer of 1983.

OCPC was able to negotiate an agreement with the Metropolitan District Commission (MDC) for the use of their facilities in Weymouth, Braintree and Stoughton on a shortterm basis in expectation of the re-opening of the Brockton Plant. In the meantime, the Council staff was working to develop alternatives to disposal in Brockton. One of those alternatives came to fruition when the Massachusetts Department of Environmental Quality Engineering (DEQE) under Commissioner Anthony Cortese, recognized and instituted the Massachusetts Septage Disposal Policy.

# Oil Spill Planning

The state is in the process of formulating a standardized oil spill contingency plan for Massachusetts. Regional planning agencies throughout the state are playing a major role in this effort by assisting their coastal communities in each phase of the planning process.

The key to minimizing environmental damage from oil spills is rapid response from specially trained and equipped personnel. A local oil spill response team is to be appointed by each town.

A product of the contingency planning will be a reference volume for each town. It will include response procedure and organization, resource equipment and a listing of personnel available for emergency response.

A later phase of the planning process will attempt to resolve jurisdictional disputes, develop a uniform oil spill report form and public notification procedure, coordinate interregional response efforts and provide for periodic review and update of the plan.



# Hazardous Waste Regulation



The Council's role in the hazardous waste regulatory process this past year has been to assist the local communities and their hazardous waste coordinators in becoming familiar with the new regulations. OCPC has been designated as the regional depository for all hazardous waste information that is too cumbersome to send to each individual town. The Council staff was involved in coordinating seminars and training sessions for local community coordinators.

The library, when complete, will afford all interested persons access to the requlations, the siting process, complete listings of all hazardous waste generators and carriers, and reference material.

# ECONOMIC DEVELOPMENT

# Collins Succeeds as OEDP Committee Chairman



Gregory Collins, the Plymouth Delegate to the Old Colony Planning Council and the ment and Industrial Commission was elected Chairman of the Council's Overall Economic Development Program Committee (OEDP) to succeed Timothy Sullivan who resigned to take a position out of state.

The OEDP Committee functions as the principal economic development coordinating mechanism in the Old Colony Economic Development District. The Committee is broadly representative of the various public and private interests within the region and provides a forum for economic development initiatives. OEDP meetings are conducted monthly throughout the year. Other officers include Mr. Thomas Chew of the Plymouth Home National Bank as Vice Chairman and the Old Colony Planning Council as Secretary to the Committee.





# Local Assistance

LOCAL ASSISTANCE

This past year a number of communities di-Executive Secretary of the Plymouth Develop- rectly benefitted from the various programs administered by OCPC. The following list only highlights the direct assistance that was provided. **ABINGTON** 

Airport review study and recommendations

Grant preparation and application BRIDGEWATER

Industrial park study

Grant preparation and application BROCKTON

Downtown parking garage use study EAST BRIDGEWATER

Building re-use study

Affirmative Action assistance

Septage disposal siting assistance Grant preparation and application Industrial development assistance KINGSTON

Septage disposal-regulation and filing system Septage use survey

Grant preparation

PEMBROKE

Route 53/139 intersection study Affirmative Action Plan preparation PLYMOUTH

Off-street parking study STOUGHTON

Intersection improvement study WEST BRIDGEWATER

Zoning by-law update WHITMAN

Open Space/Recreation Plan

# **Economic Development Program Extended**

The Old Colony Planning Council received Assisting the center for small business additional funding and a six month extension of its EDA program from the Economic Development Administration (EDA). This was an important accomplishment for the Council because it permitted the Council to continue its work in coordinating economic development activities within the region.

The focus of the Special Six-Month Work Program was to continue those on-going tasks necessary for successful economic development in the District as well as the transitional tasks perceived by the OEDP Committee and the Old Colony Planning Council as necessary over the past year. These tasks include but were not limited to the follow-

- ■Support of the Old Colony OEDP Committee by encouraging active participation by the committee and implementation of the OEDP.
- ■Planning through the achievement of objectives previously identified as OEDP qoals.
- ■Prepartion of an annual report and program projection consistent with EDA guidelines.
- ■Working with other development oriented organizations to encourage retention and expansion of existing industries.
- ■Incorporating energy conservation concerns and principles into the economic development planning process.



- development. This program is designed to provide the small business person with essential survival skills and updated business information in an academic setting. Particular emphasis will be placed on a program which addresses the needs of women and minorities in small businesses.
- ■Furnishing up-to-date information on the district and its economy to prospective developers and district communities so that this data may be used in attracting business and industry to the area.



- Developing funding sources for existing and potential firms to assist in the creation of new job opportunities.
- ■Encouraging the efforts of the Brockton Community Development Corporation (BCDC) in business venture development as a means of providing new employment opportunities for the residents of the district.
- Assisting local industrial development commissions and local industrial finance authorities so that they may become a more viable force in economic development activities.
- Encouraging communities in the district to undertake needed and beneficial improvements to the infrastructure in order to more effectively support economic development and capacity building.
- ■Providing assistance to member communities in applying for economic development funds under various federal and state programs.

# **TRANSPORTATION**



# **MPO Meets**

While the Old Colony Planning Council does most of the transportation planning for the region, it does so as a member of the federally required Metropolitan Planning Organization (MPO). The MPO itself meets only on an infrequent basis in order to make major policy decisions.

This year the Old Colony MPO met to review the changes that may be necessary in transportation planning in response to new federal policies. Representatives of all of the MPO members, the Old Colony Planning Council, the Brockton Area Transit Authority, the Massachusetts Department of Public Works and the Executive Office of Transportation and Construction met to discuss proposed changes in the funding of both transportation planning and project implementation. While it was beyond the scope of the MPO to solve these issues, the meeting provided an opportunity for state and local officials to have a dialogue on such topics as the need to develop secure revenue sources for transit subsidies, the funding for highway construction, and the role of transportation planning. In addition, the meeting provided an opportunity for local officials to be briefed on the status of existing construction work.



# Downtown Brockton Circulation

The Regional Transportation Plan for the Old Colony Region identified traffic circulation in Downtown Brockton as a major problem. Because of the alignment of the major highways (Routes 27, 28 and 123) and the commercial activity in the center, the movement of vehicles through or to the downtown is heavily congested. Traffic from the three state highways must all travel on one stretch of Montello St. In addition, the presence of antiquated traffic signals which were not designed to handle the current traffic patterns contributed to the City Center's circulation problems.



As part of a refinement to the Regional Transportation Plan, the Council studied the problem in Downtown Brockton and proposed\* solutions.

The Council also studied the proposal to return Main Street to two-way operation and found that this action could seriously congest traffic further in the City Center.

The recommendations have been enthusiastically received by the City of Brockton, and the study is helping to serve as the basis for the continuation of street improvements in the Downtown which will make the trip to and through the City Center more pleasant.



# **BAT Service Evaluated**

The OCPC staff has recently completed a plan of action for making service cuts, if and when reductions in federal, state and local operating subsidies become effective. BAT had initially requested the study when the Administration proposed to end federal government involvement in transit operations funding by Fiscal 1985.

The study showed that services could be eliminated or modified by BAT to comply with worst case reduction requirements, and that even under worst case operating conditions basic routes at 40 minute frequencies between 6:30 a.m. and 6:30 p.m. could continue to operate. Actions such as raising fares to offset reductions in operating subsidies proved ineffective primarily because these revenues do not make up a large enough percentage of the total budget to have a significant impact. Also, potential benefits would be lessened by the ridership losses that would occur in response to fare increases.



# Transportation Improvements

In preparing the Transportation Improvement Program (TIP) the Council established priorities and endorsed the schedules of transportation projects to be funded by the federal government. The projects on the TIP are drawn from the Transportation Plan prepared by the Council. The FY 82 TIP which covers the period October 1, 1981 to September 30, 1982 lists over \$8 million in projects that are eligible for federal funding this year. Included in the program are the reconstruction of Montello Street in Brockton, the reconstruction of Chestnut Street in Abinaton, the Plymouth Tourist Information Center, and the subsidy of the BAT system. Not all of the \$8 million in projects identified will actually be funded this year. The Council will be working closely with the local communities to ensure that needed projects can be quickly advanced to completion.

# **Problem Intersections Studied**

This past spring the staff completed work on a comprehensive study on roadway intersections in the Region. The study was undertaken in response to regionwide concern over intersection problems expressed in a survey of local transportation issues.

Some 200 intersections were identified and evaluated in detail for possible traffic flow and safety problems. For those intersections where problems were identified proposed corrective measures were listed. The findings of the study were segmented by community and distributed to City and Town personnel concerned with local traffic operations, such as the Police and Fire Chiefs, and Highway Superintendents as well as through the regular public distribution channels. It was felt that this approach would create greater local awareness of community problems and bring greater levels of local response to the planning process.

Since finalizing the plan, two communities have requested staff assistance in preparing formal requests for Federal Aid to undertake improvement projects at local intersections cited in the study. Additional copies of the "Problem Intersections Study" are available, and anyone interested in receiving a copy for their community should contact the council office.

# COMMITTEES

# Area Agency on Aging Advisory Committee

### Name

John Mather, Chairman Eva Lewis, Vice Chairman Alice Frame Francis Samson Florence Henrickson Alice Witteman Robert Martin Norman Sorgman Lela Ray (no designated member) Galdys S. Farren Mary C. Scully Elizabeth Crosby Dorothy Griffin Margaret Kitchenham Ann White Edward Higginson James - Sherwin Joseph Walker Dorothy Emmet Christian Schembri Genevieve Ash Shirley Martin Helen Conner

### Community

Brockton Stoughton Abington Avon Bridgewater Brockton Brockton Brockton Carver Duxbury East Bridgewater Easton Halifax Hanover Hanson Kingston Lakeville Marshfield Middleborough Pembroke Plymouth Plymouth Plymouth Plymouth Plymouth Rockland Wareham West Bridgewater Whitman

## Joint Transportation Committee

### Name

Irene Kelley

William Brown

Robert Morrison

John Yaney, Chairman
Abby Kramer, Secretary
Frances Buckley
Gregory Collins
Carl W. Eastman
John F. Hurley
Robert Kelly
Arthur Magaletta
David Walker

Charles C. Stevenson
Laurel Jenny
Edward Silva
Paul Patneaude
Allen Jenson
John Campbell
Ulysses Shelton

# Affiliation

Whitman
Brockton
Brockton
Plymouth
East Bridgewater
Easton
Pembroke
Stoughton
Bridgewater

BAT
DEQE
FHWA
MDPW
MDPW, District 6
Old Colony Elderly Services
Self Help Inc.

### Housing Advisory Committee

### Names

John Mather, Chairman Charles F. Pace, Vice Chairman Edward Hoell Svlvia Gardner Donald C. Buron Ellen Arabasz Rachel G. Tedesco Stanley B. Goldman C. Michael Toner Edmund J. King Jr. Linda Perkins James Kilcommons Rosemary Gardner Daniel McGrath Robert T. Hogan A. Gregory Beard Muriel Douglass Charles Saunders Jr. Louis Cerrone Fran Lopes

# Affiliation

Brockton Housing Authority Whitman Housing Authority Avon Housing Authority Avon Housing Authority Bridgewater Bridgewater Housing Authority Brockton East Bridgewater Easton Housing Authority Kingston Kingston Housing Authority Pembroke Pembroke Housing Authority Plymouth | Whitman Black Citizens United for a Better Brockton Brockton Multi Service Center Self Help Inc. Southeastern Mass. Legal Assistance South Shore Community Action Council South Shore Housing Development Corp.

# OEDP Committee Partial Listing

### Name

Barbara Dias

J. Laurence Phalan, Chairman Emeritus Gregory Collins, Chairman Thomas Chew, Vice-Chairman George Baldwin John Buckley Raymond Chace Dennis Ciganovic Lou Colombo Daniel Crane Rian Fried Martin Goodman Ginni Guild George Hollertz, Jr. Richard Howe Douglas Jobling Brooks Kelly Joseph Landolfi Frank Maher Shaun McCaul Harold Ohlsson Raymond Paulson Pamela Pert Michael Sikora, Jr. Thomas Smith Jack Sullivan A. Theodore Welte

# **Affiliation**

Stonehill College Plymouth Development and Industrial Commission Plymouth Home National Bank Peoples Saving Bank Brockton Regional Chamber of Commerce West Bridgewater IDFA Bridgewater State College Massasoit Community College Old Colony Planning Council Private Industry Council Brockton Regional Chamber of Commerce Brockton Community Development Corporation West Bridgewater Industrial Development Commission Easton Brockton CETA Plymouth County Development Council Stoughton Old Colony Planning Council Brockton Regional Chamber of Commerce Brockton Industrial Development Commission Plymouth Home National Bank Stonehill College Plymouth County Extension Service Brockton Public Schools Brockton Savings Bank Brockton Regional Chamber of Commerce

